

Fousher J P.O. Box 20125 Winson-Strum HC 27120-0125

Department of The Secretary of State

To all whom these presents shall come, Greetings:

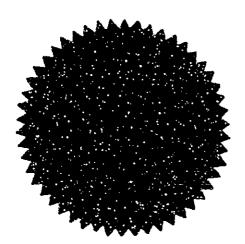
I, ELAINE F. MARSHALL, Secretary of State of the State of North Carolina, do hereby certify the following and hereto attached to be a true copy of

FORSYTH CO.NC 118 FEE:\$ 10.00
PRESENTED & RECORDED: 02/20/1997 2:5998

ARTICLES OF ORGANIZATIONE C. WOOD REGISTER OF DEEDS BY:EDWARD

OF
N & N PUBLISHING, LLC

the original of which was filed in this office on the 12th day of February, 1997.



IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal at the City of Raleigh, this 12th day of February, 1997.

Elaine F. Marshall
Secretary of State 2843

8K1935 P2843 - P2845

11:15 Am

FEB 1 2 1997

ARTICLES OF ORGANIZATION

041 5032

OF N & N PUBLISHING, LLC **EFFECTIVE** ELAINE F MARSHALL SECRETARY OF STATE

The undersigned hereby submit these Articles of Organical for the purpose of forming a limited liability company under the laws of the State of North Carolina.

- The name of the limited liability company is N & N PUBLISHING, LLC.
- 2. The latest date on which the limited liability company is to dissolve is December 31, 2025.
- The name and address of each Organizer executing these Articles of Organization are:

NAME

Brad L. Nickum

<u>ADDRESS</u>

5004 Meadow Hill Court

Winston-Salem, NC 27106

Alan Newell

317 Meadowlake Drive Lewisville, NC 27023

- 4. The street address of the initial registered office of the limited liability company in the State of North Carolina, Forsyth County, is 5004 Meadow Hill Court, Winston-Salem, North Carolina; and the name of its initial registered agent at such address is Brad L. Nickum.
- 5. Except as provided in Section 57C-3-20(a) of the North Carolina General Statutes, the members shall not be managers by virtue of their status as members.
- 6. No person who is serving or who has served as a manager of the limited liability company shall be personally liable to the limited liability company or any of its members for monetary damages for breach of duty as a manager, except for liability with respect to (1) acts or omissions that the manager at the time of such breach knew were clearly in conflict with the best interests of the limited liability company, (2) any transaction from which the manager derived an improper personal benefit; (3) acts of omission occurring prior to the effective date of this article, or (4) acts or omissions with respect to which the North Carolina Limited Liability Company act does not permit the limitation of liability, As used herein, the term "improper personal benefit" reasonable incidental benefit for or on account of his services as a manager, employee, independent contractor, attorney or consultant of the limited liability company. No amendment or repeal of this article, nor the adoption of any provision of these Articles, shall eliminate or reduce the protection granted herein with respect to any matter that occurred prior to such amendment, repeal or adoption.

7. These Articles will become effective upon filing This the 5 day of February, 1997. Brad L. Nickum, Organizer A4an Newell, Organizer STATE OF NORTH CAROLINA FORSYTH COUNTY 1, Georgia C. Wood, a notary public in a nd for the above named county and state do hereby certify that Brad L. _, a notary public in a nd Nickum and Alan Newell personally appeared before me this day and acknowledged the due execution of the foregoing Articles of Organization. Witness my hand and notarial seal, this the _5 day of February, 1997. Horain C. Word Notary Public My commission expires: County of Foreyth Georgia C. Wood

ATH CAROL